

MULTIFUNCTIONAL AND INTENSIVE LAND USE

principles, practices, projects and policies







WELCOME by



ANTÓNIO CARMONA RODRIGUES MAYOR OF LISBON

It is with great pleasure that Lisbon welcomes the IFHP Spring Conference and the MILUnet Closing event, to be held in this city between the 8th and the 11th May 2007.

I would like to therefore invite you to participate in this important meeting and exchange knowledge and experiences on the several subjects concerning urban and territorial planning and multifunctional & intensive land use that will be debated during these days.

The event will also provide an excellent opportunity to get to know the city of Lisbon, a city where historical tradition and modernity come together in close harmony.

In fact, Lisbon offers a unique combination of contrasts, gathering ancient and modern with a human dimension, which creates the ideal atmosphere for international meetings where the scientific and professional activities are completed by a pleasant stay.

I look forward to welcoming you in these events!

Antonio Camma Racigna

WELCOME by



FRANCESC X. VENTURA I TEIXIDOR IFHP PRESIDENT

In 1998, the IFHP held its 44th World Congress in Lisbon. We are happy to be returning to this wonderful city, and we look forward to making and renewing our contacts with the professionals and organisations in Portugal and, of course, with all those attending from other parts of the world.

I am pleased to invite you to this special IFHP Spring Conference in Lisbon which will differ from previous spring conferences in the sense that it will be an interactive workshop event focusing on issues associated with the IFHP MILU Working Party. This is one of seven IFHP working parties, in which IFHP members participate enthusiastically. It has grown into a European network operation dedicated to the generation, collection, exchange and transfer of knowledge on the subject of Multifunctional and Intensive Land Use. The aims of the network are to bring about more sustainable urban and rural development in Europe, to increase awareness of the intensive and multifunctional use of space and to facilitate the exchange of information and ideas in the field. These are urgent issues in both urban and rural environments. The European Interreg IIIc operation MILUnet was initiated in 2004. So all in all it will not come as a surprise that we are very pleased to have its Closing Event as our 2007 Spring Conference in Lisbon.

We will not only be talking about MILU; we will also be applying its approach to local and regional cases. This gathering of experts and knowledge on - and experiences with - Multifunctional and Intensive Land Use is too good an opportunity to miss and we will be making the most of it to address the challenges facing the Metropolitan Region of Lisbon. In addition, the use of the Implementation Lab format will allow participants to acquaint themselves with this procedure, possibly providing them with insights they can use for sustainable development issues back home.

The programme includes stimulating presentations about questions from all over the world: how to combine urban functions in time and space; how to deal with the impact of new infrastructural schemes and how to implement key actions as triggers for sustainable development. MILU has adapted and improved an innovative planning procedure called the Implementation Lab methodology, in which interactive group sessions address a range of eleven local and regional cases in the area around the Tagus estuary and the city of Lisbon

So one of the aims of the conference is to round off the Interreg IIIC operation MILUnet, not only by explaining and discussing the results but, more importantly, by disseminating the working methods and proceedings that have been developed by applying them to a regional and local case in the Lisbon Metropolitan Area.

The conference will also provide an opportunity to get to know the IFHP, to be introduced to the IFHP family and its different activities, including the Housing Working Party, which will be meeting in Lisbon just prior to the conference.

However, in addition to these interactive workshops, our conference will also cater to participants with a more academic focus. Paper workshop sessions have been prepared dealing with the specifics of estuarine human settlements and waterfront development, taking into account the environmental consequences of climate change. A second series of paper sessions will focus on issues related to Multifunctional and Intensive Land

Use, this in addition to the report that groups the experiences acquired when studying the cases brought forward by the hosting partners of the MILUnet operation.

I would like to avail myself of this opportunity to thank the local institutions and organisers, without whose commitment and support this conference would have been impossible. It will be my pleasure to welcome you in Lisbon.



HUMAN SCALE

CONNECTIVITY

WELCOME by



HUIBERT A. HACCOÛ HABIFORUM FOUNDATION PROJECT DIRECTOR OF MILUNET

It is with great pleasure that I invite you to participate in the special IFHP Lisbon Spring Conference which is to take place at the beginning of May 2007. This is not only the most pleasant

month climatically but also a time when the spirits are positive and full of ambition and the people as well as nature are blossoming.

The distinctive character of this Spring Conference lies in the interactive format we will use in an effort to disseminate the MILUnet Implementation Lab method by applying it to 11 different study cases chosen in the area of the Lisbon/Tagus estuary.

The Interreg IIIc operation, MILUnet could be referred to as the offspring of the IFHP Working Party on Multifunctional and Intensive Land Use (MILU). MILUnet was initiated in 2004 when the Interreg application was rewarded by a substantial budget. This enabled 24 partners (European governmental and knowledge institutions) to create a network for the exchange of tacit

and theoretical knowledge and apply this to the challenges faced by MILUnet partners that hosted a study visit. The network further developed the proceedings of the Implementation Lab that was invented in the IFHP Working Party MILU and involved an innovation board consisting of experts and scholars from all over the world to inspire the network with new ideas, concepts and reference cases.

All this draws to a close with the IFHP Lisbon Spring conference / MILUnet Closing event.

This will be the occasion to hear about the results of the Implementation Labs, learn to use this method and apply it to the Lisbon/Tagus estuary case.

The elaborate programme offers a weal experiences and learning by doing. This will not only be beneficial to all participants in the Implementation Lab session but will also provide an added value for the stake holders involved in the Lisbon/Tagus estuary study cases. The out of the box thinking which is what is aimed at during the Implementation Labs will, without doubt, provide added value in terms of new approaches to the persisting problems. I hope you feel challenged to contribute your creative potential and expertise to arrive at solutions that have not been struck upon before and in doing so acquire new experiences and knowledge about Multifunctional and Intensive Land use.

WELCOME by



FERNANDO NUNES DA SILVA TECHNICAL UNIVERSITY OF LISBON CHAIR OF CESUR

Central Lisbon is a region which has developed along the extensive estuary of the river Tagus. This immense surface of water is responsible for the magic light of the area and works as an impressive backdrop to the urban settlements that, since times immemorial have occupied its banks.

It is sites within this singular territory that the IFHP Spring Conference and the closing event of the MILU.net research project have chosen as the subject of reflections and a grounds for testing new ideas for sustainable urban and leisure developments. The undertaking is ambitious and of great interest for practitioners and policy makers. The environmental quality of the selected case studies and their potential, as well as the complexity of the problems we are invited to face, are a guarantee that our time will not be lost in participation in this event.

In addition to this, the diversity of landscapes and sites of patrimonial interest existing in a 30 km radius around Lisbon, will give us the possibility to dive into a micro-cosmos of human and natural heritages. To find so many features within such a small area is something which in our highly urbanised Europe of today, is becoming increasingly rare. However one must not forget the splendour and charm of a seven hills city, such as Lisbon, embracing the Tagus since its foundation in Fenician times.

In such a situation it is easy to welcome all the expected participants of this conference. I am sure that the quality of the programme and its keynote speakers, the challenges to be faced in the workshops and the contacts they will provide, as well as the surprising environment in which the conference will take place and the warm hospitality that characterises the Portuguese people, will work together as key elements that will make the conference a success. Welcome to Lisbon and enjoy it!





PROCESS E

IDENTITY





MILLInet

MILUnet was conceived as an operation dedicated to the generation, collection and exchange of knowledge within the field of multifunctional intensive land use (MILU) as a means to articulate directives towards the development of more sustainable local urban planning and regional territorial planning in the European Union.

Challenge

Specific land typologies offer challenging opportunities to urban and territorial planners for developing, in accordance with private entities and real estate developers, a multifunctional and intensive time dependent and/or layered spatial articulation of these sites; thus generating increasingly sustainable management and profitability.

Appropriate combinations

Accordingly, appropriate combinations of land use may benefit those who live, work, trade and shopas well as visitors and the public at large – in these sites with increasing economic, environmental and social assets such as shorter commuter times, less vehicle congestion, improved air quality, more recreational facilities, larger green areas and hydrographic amenities.

Main outputs

Within the broader scope of the MILUnet Operation the MILUnet Project has a finite duration, its two major final outputs being:

- The MILU Book; a compendium of theoretical papers and wide-ranging practical study cases explaining and expressing the fundamentals of MILU's scientific and policy issues.
- The MILU Practitioners Guide; a reference manual summarizing the methodology and practical information essential for the application of MILU's principles in real situations and implementation of its 6 major considerations.

Consult www.MILU.net for Workshop Dossiers, group sessions, proceedings, results and recommendations, further reference cases and more related thematic cases from the MILU Innovation Board

IFHP The International Federation for Housing and Planning (IFHP) is a worldwide network of professionals representing the broad field of housing and planning. The Federation organises a wide range of activities and creates opportunities for an international exchange of knowledge and experience in the professional field. Among these activities, the most prominent event is the annual congress devoted to one specific topic.

As a forum for learning and networking within the profession of housing and planning, IFHP seeks to further the gradual evolution of the profession itself and to help provide solutions for specific problems. It is in touch with the latest developments and general policy trends. IFHP provokes discussions between experts, politicians and interest groups while there is still time, i.e. before final decisions have to be made in order to solve certain problems. The Federation believes that comparison is a valuable tool for learning.

Comparison of similar issues in different geographical, economic or cultural contexts may cast a totally new light on the approach to a particular problem.

Consult the IFHP website at www.IFHP.org for more information.

IFHP

Aims and approaches

Comparison



HUMAN SCALE

CONNECTIVITY

CRITICAL MASS

Approach

The IFHP Spring Conference will be articulated as the MILUnet Project Closing Event as much as being a worldwide gathering of highly skilled professionals testing and debating the MILUnet Operation's methodology and the MILUnet Project's procedures - already exercised by European Union experts during the Workshops of the inter regional Meetings - by applying them to the 8 local and 3 regional study cases of the Lisbon Municipal and Metropolitan Areas, which will be integrated into this international event. In this way the conclusions of the Spring Conference | Closing Event will not only be a traditional collection of delivered report papers from extraneous sites to the location where the event is taking place but also: - A wide range of observations, suggestions, recommendations and directives relevant to the problematic locations akin to the participants' working contexts and, above all, specifically important to urban and territorial planning progress of the Lisbon Municipal and Metropolitan local and regional sites. - A first practical experience of the usage and application of the MILU Practitioners Guide about urban and territorial planning issues relevant to all present at the Spring Conference | Closing Event.

Labs

The Workshops of the Spring Conference | Closing Event will follow the methodology of the MILU Implementation Labs group sessions, analysing and debating the selected 8 local and 3 regional study cases – described on the other side of this leaflet – under 6 major considerations: Connectivity, Critical Mass, Human Scale, Identity, Process and Promotion. In this interactive 'Laboratory' or 'Pressure Cooker' group sessions, local and regional stake holders will work on the spot with the Spring Conference | Closing Event participants - highly skilled professionals and experts from the European Union and all over the world - towards the formulation of a number of conclusive recommendations that aim to resolve the problems of the selected and debated 11 study cases. These recommendations cover a broad spectrum of concerns such as: spatial proposals, environmental management concepts, architectural ideas, social and welfare upgrading, crime prevention, process organisation, financing risks and public-private policy strategies.





PROCESS

IDENTITY

Tuesday, 8 May 2007 Wednesday, 9 May 2007 Venue: Centro de Congressos de Lisboa 14.00 - 18.00 08.30 - 09.30Registration Registration Venue: Centro de Congressos de Lisboa 09.30 - 10.00Opening speech 16.00 - 18.00 Alfama city walk*** Huibert A. Haccoû More information is available at www.milu.net 10.00 - 10.25 Keynote speech 18.00 - 19.30 Welcome reception *** Martin Corullon Venue: Technical University of Lisbon Architect of Metro Arquitetos (Paulo Mendes da Rocha - Winner Pritzker Price 2006) Antonio Carmona Rodrigues 10.25 - 10.50Keynote speech Mayor of Lisbon Francesc X. Ventura i Teixidor Gerrit-Jan Knaap IFHP President Professor of Urban Studies and Planning, University Fernando Nunes da Silva of Maryland; Director of the National (USA) Centre Chair of CESUR, Technical University of Lisbon for Smart Growth. Research and Education Antonio Vasco Massapina Questions and answers President section Urbanism and Building, 10.50 - 11.00 High Council of Public works and Transport Huibert A. Haccoû 11.00 - 11.30 coffee break Project director of MILUnet. Habiforum foundation 11.30 - 12.30 **MILUnet reference cases** "Messestadt Riem" Walter Buser Department Physical Planning, City of Munich "Dublin Docklands" Paula Russell Conference programme is subject to change Department of Planning and Environmental Official languages of the conference are English and Portuguese with simultaneous translation *) Division into English and Portuguese speaking groups Policy, University College, Dublin "Upper Mantova" **) Open to the public in general Giancarlo Leoni ***) Reservation needed - to be filled in on registration form Department of Territory Planning and Infrastructures Information on recommended restaurants will be available at the registration desk



MILUnet film 1 12.30 - 13.00'Presentation of the 11 study cases' 13 00 - 14 30 lunch 14.30 - 16.30 Excursions to the 11 study case sites*** Visit the study case of your choice Study cases are descibed on the next four pages More detailed information is available at www.milu.net 16.30 - 18.30 Tour to heritage, environmental or regional interest sites

Evening programme

Gala dinner ***

Transport to Gala dinner venue

Management, Province of Mantova



Cases Select your excursion and case study for the interactive workshop



Quimiparque ABOUT future developments linked to the estuary



Alhos Vedros ABOUT

suburban and rural development





19.30 - 20.00

20.00 - 22.30

Trancão ABOUT value of nature in town periphery



Thursday, 10 May 2007		Friday, 11 May 20	Friday, 11 May 2007		
	Venue: Centro de Congressos de Lisboa		Venue: Centro de Congre	Venue: Centro de Congressos de Lisboa	
	09.30 – 10.00	Opening Fernando Nunes da Silva Introduction on Implementation Labs Volkmar K. Pamer Department Urban District Planning and Land Use, City of Vienna	09.30 – 10.30	Critical review on MILUnet themes "Red theme" David van Vliet - University of Manitoba "Blue theme" João Pedro Costa - LisbonTechnical University "Green theme" Virna Bussadori - European Council of Town Planners	
	10.00 – 10.30	Keynote speech "Institutional arrangements: Past and Present" Cliff Hague Past President of the Royal Town Planning Institute and President of the Commonwealth Association of Planners. Professor of Planning and Spatial Development at Heriot-Watt University, Edinburgh	10.30 – 11.00 11.00 – 11.30	Presentation of the MILU book Tjeerd Deelstra - The International Institute for the Urban Environment MILUnet film 2 'Future challenges for MILU' coffee break	
	Parallel Sessions*	Make your choice (for the whole day): participating in an		00/100 2/100	
	10.30 - 13.00	Implementation labs*** Interactive workshops about your chosen study case Observations, suggestions and focus for recommendations Implementation labs*** Paper sessions*** Presentations of submitted papers on multifunctional and intensive land-use	3 Parallel sessions 11.30 – 13.00	Implementation lab presentations** Red theme session Arun Jain - Planning Department, City of Portland Blue theme session João Pedro Costa Green theme session Virna Bussadori	
13.00 – 14.30 lunch		13.00 - 14.30	idileli		
	14.30 – 18.00	Implementation labs*** Continuation of the workshops Recommendations, task forces, conclusions and preparation labs*** Paper sessions*** Presentations of submitted papers on estuarine developments	14.30 – 14.45 14.45 – 15.30	Open forum ** Introduction "MILUnet and what has been done in Lisbon" Huibert A. Haccoû Overview of impressions and discussion Walter Buser, Paula Russell, Giancarlo Leoni in conjunction with three local stake holders	
		presentations		in conjunction with a need local state holders	
	19.15 – 22.30	Evening programme Boat trip and dinner on Tagus river***	15.30 – 16.00	Closing keynote speech "Institutional arrangements: Present and Future" Cliff Hague	
			16.45 – 17.00	Presentation of IFHP events - 51st World Congress - 'Futures of cities', September 2007, Copenhagen - 52nd World Congress 2008, Puerto Rico	
			17.00 - 17.30 Saturday 12 May i	Closing of the conference and farewell drink	
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Fonte da Prata ABOUT

ABOUT urban and ecological development



Samouco

ABOUT nature and heritage in urban periphery



Cruz Quebrada

ABOUT waterfront development and water management



Olaias ABOUT

large scale interventions

10.00 - 13.00

Cova do Vapor

Guided thematic city walks ***

Information: www.milu.net and at the registration desk

ABOUT spatial and social-economic planning



Seixal

ABOUT
suburban waterfront and ecological developments

CASE STUDIES

11 cases have been selected as the fundamental material for the Implementation Labs. These shall be analysed, developed & debated in separate workshop sessions according to the principles of the MILU methodology.

Case studies are separated according to three themes: RED - dealing with infrastructural and urban issues; GREEN - dealing with urban-rural relationships and environmental issues; and BLUE - dealing with water management and waterfront development issues. Within each theme the case studies are separated into two groups, representing two different scales: the REGIONAL scale - dealing with topics on the inter-Municipal or metropolitan level (regional planning); and the LOCAL scale - dealing with topics on a neighbourhood or Municipal level (urban planning).

Select one case study. This will be the topic for both the excursion (Wednesday) and the interactive workshop (Thursday). You can find a short introduction film for each case study on our website: www.milu.net.

PEDROUCOS – Red Regional

R

About

leisure planning and new economy Challenge

create a complementary metropolitan centre

A stone's throw from Belém (residence of the President of the Portuguese Republic) Restelo (the embassy district) this sandy bay vanished, in the early 20th century, under a huge reclamation platform that to this day remains mostly unoccupied. A major investment was initiated during the mid 1990's to rehabilitate the site according to the successful formula of the Parque Expo mixed development (situated at the easternmost edge of the city), but failed to be implemented. Now the Lisbon port authority has plans to concentrate its offices and services here - as can be seen from the example of the ship traffic control tower - and the municipalities of Lisbon and Oeiras have plans to develop a new marina and an office park in association with the World Trade Centre company. The main questions to be considered will be if, and how, this location plays a role in the creation of a new centrality for Lisbon.







HUMAN SCALE

CONNECTIVITY

CRITICAL MASS

STUDY CASES

About

inner city traffic flows, hubs and urban design Challenge

improve connection between waterfront and monumental city

Beyond the shoreline of the first Roman outpost and Moorish settlement, this wide strip of 19th century reclaimed land severed the connections between the historic quarters and the original commercial harbour. The site is situated in the heart of Lisbon bordering the main railway station. The relocation of the port facilities and the ferry terminal, the construction of the two new underground stations, the location of the cruise terminal in Santa Apolónia and other developments in the surrounding areas, are all opportunities for the rehabilitation of the area. This case study deals with the regeneration of many quasi-derelict industrial warehouses, redundant maritime cargo platforms and a lack of connectivity between the riverfront, public strip and the oldest urban heart of the city.

About

large scale interventions and temporary use Challenge

consider HST hub to improve urban fabric

This green area of parcelled vegetable plots and suburban bungalows overlooks the northern shore of the Tagus estuary. The area lies amongst well-kept social housing complexes but lacks connections with them. The area is one of the possible locations for the new train terminal of the highspeed railway line linking Lisbon to Oporto and Madrid. The guestions to be resolved for such sites are related to accessibility to the station, the urban relations with the surroundings, and the mix of urban uses to be developed in the zone. However, as the location of the central station is not decided yet, and Olaias area is at present just one amongst several possibilities, other land uses should be considered for the zone, but in such a way that they could be compatible with an eventual central station.



FONTE DA PRATA - Red Local

About

urban and ecological development Challenge

connect residential areas to the urban fabric

With the passing of time this utopian social housing 'island' complex of the 1970's, built for an 'ideal' community of low-income and immigrant families, became iconic of the failures of prestigious democratic rules in residential development. The building of a new residential development is in progress next to the existing one. The main issues to be dealt with are: how social improvement can be implemented; is mixed land use a way to achieve a better quality of the area and how can this be realised: how to improve ecological values, and; what developments should be attracted to connect this area with Moita and the waterfront.



PROCESS ES

IDENTITY



suburban and rural development Challenge

regulate urban sprawl and improve green qualities

Traditionally a fishing village with considerable patrimonial value and an interesting vernacular housing core Alhos Vedros is awkwardly truncated by a recently built double carriageway and served by an underused suburban train line. Its regional central location would be excellent for alternative transport links to central Lisbon. The pressure of urban sprawl on the south bank of the Tagus is growing and becoming much more tangible. With a planned extra bridge or tunnel this pressure will increase. How to create a challenging living and working environment while taking care of the green qualities and values in this area is the main question in relation to this case. Related issues that could be stressed are: traffic calming, improvement of the waterfront landscape, integration of new urban developments, accessibility to the train station and park and ride facilities, and qualification of public spaces.

About

nature and heritage in urban periphery Challenge

prevent urban (leisure) sprawl and save landscape

Since the construction of the new bridge over the Tagus River, the municipality of Montijo (of which the village of Samouco is part) is situated within close vicinity of central Lisbon. Over a period of a few years, the quiet and rural landscape has been transformed by hundreds of new housing developments and an immense shopping area. Historic values and the salt marshes (of high ecological importance) are under massive pressure from the urban sprawl. The focus of this study case will be how to respect the natural landscape of the waterfront area while dealing with improvement of public use and how to deal with the threat of the extension of residential areas that will occupy all the land between Samouco and Montijo.







TRANCÃO - Green Local

About

value of nature in town periphery Challenge:

heal ecological system by using development potentials

During the last decades this territory has become increasingly important due to its proximity to the urban sprawl of Lisbon. At the moment it is partly occupied by petrol storage tanks and cut off from the urban area by a bundle of infrastructure. The riverbank consists of a wetland of great ecological value, especially for birds. The main question is to define a proper land use for this area, taking into account the ecological values and the lack of social facilities and green in the surrounding areas. The challenge is to deal with the diversity of interests of the several stake holders in this area (industry, municipalities, residents, port authorities and environmental organisations) and focus upon the formulation of a feasible process to come to new development.

COVA DO VAPOR - Green Local

E I

About

spatial and social-economic planning Challenge

entwine community, ecological and leisure development

Where the Tagus meets the Atlantic Ocean, two fishing villages are located, separated from each other by a natural protected area. Resisting illegal occupancy, plans for urban extension and more port activities are of current interest because of plans for a new bridge or tunnel connection with Lisbon. Two conflicting proposals have been presented for this location: one by the port authorities to increase the port infrastructure in the area with a new container terminal and one by the municipality proposing new residential neighbourhoods and tourist developments. The challenge of this case is how to deal with these plans, the intere the existing residents and the preservation of the natural area.

HUMAN SCALE

CONNECTIVITY

CRITICAL MASS

STUDY CRSES

About

future developments linked to the estuary Challenge

create a strategy for rehabilitation of all the shores

During the mid 20th century, this 'Chemical Park' was the largest complex of heavy industry in the Metropolitan Lisbon Area. It was closed in the 1980's due to the economic recession and ecological restrictions. The main focus of this case study will be the regional topic: how to deal with future developments in infrastructure, port activities, residential needs and tourism. The port authorities would like to increase the port infrastructure in the area by means of a new container terminal. Plans for a new bridge over the Tagus on the other hand, could be the trigger to clean the polluted site and implement leisure activities and residential developments.

About

suburban waterfront and ecological developments Challenge

rehabilitate the shores and implement new uses

Surrounding the peaceful waters of an arm of the Tagus estuary gentle slopes create unique scenery dotted with vernacular residences and traditional light industry. Despite stringent environmental laws, the area is becoming increasingly encroached upon by polluting shipyards and small factories, gradually severing public access to the scenic waterfront. The main issue is how to achieve rehabilitation of the area around the bay making use of the scenic waterfront and maintain the ecological value, but also give a future to the economic activities by creating a place for the water related industry.



CRUZ QUEBRADA - Blue Local

About

waterfront development and water management Challenge

create new uses to connect inland to estuary

The potential of this site lies in its excellent accessibility by car and public transport and its proximity to woods, beaches, a university and Lisbon's most important sports complex. This area was once used for industrial purposes. The now abandoned warehouses near the waterfront are surrounded by one of the most densely forested green lungs of the capital. Present development plans for new roads, the problem of contamination of the former industry and the barriers of the existing infrastructure between the site and the surrounding natural values, are the issues to deal with. The main question is finding new uses for this area and deal with the different interests of the stake holders like the National Road Institute, Municipality of Oeiras and the City of Lisbon.



PROCESS ES

IDENTITY

BOOITIONAL PROGRAMME

Additional tours

Open to registered participants/accompanying persons

Tuesday 8 May 2007 16.00 - 18.00 Alfama city walk
- free of charge

Saturday 12 May 2007 10.00 - 13.00 Thematic city walking tours

- € 5 per person

Detailed information on the number and the themes of the tours

will be available at the conference desk

Social events

Open to registered participants/accompanying persons

Tuesday 8 May 2007 18.00 - 19.30 **Welcome Reception**

- free of charge

Wednesday 9 May 2007 20.00 - 22.30 Gala Dinner
- € 35 per person

Thursday 10 May 2007 19.15 - 22.30 Dinner (limited places available)

- € 30 per person

Accompanying Persons' Tour - Thursday 10 May 2007

Bus trip for the accmpanying persons - free of charge

09.30 – 10.00 Bus departing from selected conference hotels -see pages 14-15

09.30 - 11.00 Palace of Queluz

Visit to the **Palace of Queluz** and its French formal gardens with *azulejos* and statuary. Former XVIIIth century summer royal residence of the monarchs of the Braganza dynasty.

break

11.00 - 11.30

11.30 - 13.00 Palace of Pena

Visit to the **Palace of Pena**, perched on top of the Sintra mountain surrounded by Romantic gardens with fountains. Former XIXth century summer royal residence of the monarchs of the Braganza dynasty.

13.00 – 14.00 Lunch break in Sintra

14.00 - 15.00 Sintra

Visit to **Sintra**, to explore Byron's village of "Eden" or the **Castle of Sintra**, a neo-Moorish extravaganza and a jewel of Renaissance architecture built by the prosperous kings of the Manueline dynasty.

15.00 - 16.00 Cascais

Coach to **Cascais**, alongside the Guincho coast, overlooking the Atlantic Ocean. Stop over at **Cabo da Roca** the Westernmost point of Europe

16.00 – 17.00 Tea break in Cascais

Time to explore this favourite nautical resort and the fishermen typical housing quarters

17.00 – 18.00 Lisbon

Back to **Lisbon**, meandering alongside the mou river Tagus passing by numerous golden sand beaches, waterfront fortifications, quaint marinas and the palace of the President of the Portuguese Republic. Short stop at **Estoril** to admire the Casino's gardens, the posh early XXth century hotels and villas and the cosmopolitan esplanade overlooking the beachfront

Drop-off at a number of central Lisbon selected hotels.



HUMAN SCALE

CONNECTIVITY

RECOMMENDED SITE VISITS IN THE LISBON AREA

QUELUZ

An XVIIIth century Baroque palace set amidst formal gardens with fountains and statuary and lavish ceramic polychromatic tiled (azulejo) murals. Former summer residence of the kings of Portugal.

The Hall of Mirrors, the flamboyant gilt woodwork paneled interiors and the sumptuous furnishings of the reception rooms make the palace the perfect setting for present day official state receptions and classical music performances.

Its extensive gardens contain the most outstanding Portuguese examples of trellised gazebos, shadowy pergolas, luxuriant tree lined parterres and delightfully ornamented rotundas.

MOORISH CASTLE

An eagle's nest fortress and vast rampart perched on the outcrops of the Sintra mountain range with extensive panoramic views to the Atlantic Ocean coastline. Adjacent to the palace of Pena, the XIXth century delirious folly "feather" retreat of the Saxe-Coburg-Gotha king consort.

Narrow lanes, open in the densely overgrown centuries' old pine tree forest, meander up and down between the colossal bare boulders of the mountain top which sustain the massive stone defensive walls built during the Mozarabic occupation of the Iberian Peninsula.

SINTRA

A bucolic resort set amidst lush vegetation emulated by international Grand Tour Romantic travelers and Byron's "Eden". Its town palace, originally an Arab citadel, became the favorite hall of the Manueline dynasty kings who transformed it into an extravagant jewel of the Renaissance during the Golden Age of the Discoveries.

Set in a labyrinth of alleyways amidst impressive century old trees, rare species of bushes and exotic flowers, the numerous chalets, bungalows, villas, baronial houses and revivalist follies feel like a giant condominium set within a vast arboretum. Some of its numerous public fountains are inscribed with poems, traditional proverbs and popular rhymes.

The manor house's grounds of Quinta da Regaleira are dotted with cosmologic and alchemic symbolic pavilions and the superb Palácio dos Seteais with its frescoed interiors and terraced topiary has been lovingly restored and opened as a de-luxe hotel.



CABO DA ROCA

The westernmost point of continental Europe. From the lighthouse, set on impressively high cliffs, one can contemplate the infinite blue seas which lured the XVth century Portuguese scientist adventurers into the maritime exploration of the world.

Scrutinise the vastness of the rough ocean at the edge of this windy promontory and wonder at the undaunted temerity of the spellbound Portuguese sailors braving the unknown in miniscule naos, fragile caravels and overloaded carracks.

CASCAIS

This traditional fishing village became the favorite recreational harbour of the Lisbon socialite. Enjoy its narrow cobbled lanes, cosmopolitan street cafes and quaint bistros.

Set at the northern tip of Tagus estuary this trendy village has been steadily growing during recent decades with an outstanding range of high class leisure facilities. Linked to Estoril by a seafront pedestrian promenade it is one of the preferred weekend resorts of affluent Lisbon families.

Its success is also due to its good accessibility to Lisbon, its sheltered cove beaches of fine sand, its unspoilt urban centre's excellent restaurants and patisseries, its well preserved core of vernacular houses and its many quaint traditional squares.

ESTORIL

The location of the internationally renowned casino, flanked by wide lanes of imposing palm trees. Its sands are the most celebrated of the 25 km Blue Riviera beaches that stretches along the coast from Lisbon to Cascais.

This posh beach resort still retains much of the glamour of its golden times of the early twentieth century with its grand hotels linked to arcaded promenades and a few residual aristocratic folly fortresses. Presently one of the favourite hideouts of the jet set due to its golf courses and its impregnable private condominiums with massive swimming pools and manicured lawns, it offers an emblematic and unique facet of a bygone Portugal.



PROCESS

IDENTITY

5 STARS

Hotel reservations

Bookings at the hotels listed can be made using the enclosed hotel reservation form or the online form available on the website www.milu.net. Please fill in the form and fax or e-mail to the mentioned contact address of the hotel of your choice. The hotel will confirm your booking.

All rates (in euros) are per night for rooms with en suite bathroom and buffet breakfast all taxes included. Hotel reservations will be accepted on a first-come, first served basis until 8 April 2007. After this date every effort will be made to satisfy your request bur room availability cannot be guaranteed. Cancellation policies vary per hotel; please contact the hotel of your choice about the details.

Public transport connections and travel times are given from/to the respective hotel and the Lisbon Congress Centre, the premises of the IFHP Spring Confernece / MILUnet Closing Event. Public transport connections and travel times are according to the information supplied by CARRIS, the Lisbon public transport operator. For further information on Lisbon's public transports connections, travel times and optional prices see: www.carris.pt (English)

- Hotel Real Palácio (*****)

Rua Tomás Ribeiro 115 1050 - 228 Lisboa Tel. +351 21 319 95 00 Fax. +351 21 319 95 02 www.hoteisreal.com

Contact person: Hugo Nabais

Coordenador de Grupos | Groups Coordinator

E-mail: hnabais@hoteisreal.com

Single: € 160Double: € 180

4 STARS

- Hotel Vila Galé Ópera (****)

Travessa do Conde da Ponte 1300 - 141 Lisboa Tel. +351 360 5460 Fax. +351 21 360 5450 www.vilagale.pt

Contact person: Graça Stoffel Groups Director / Directora de grupos

E-mail: gstoffel@vilagale.pt

Single: € 135 Twin-double: € 135

- Hotel Marquês de Pombal (****)

Avenida da Liberdade 243
1250 - 143 Lisboa
Tel. +351 21 3197934
Fax. +351 21 319 7994
www.hotel-marquesdepombal.pt
Contact person: Susana Alfaiate
Commercial Department /
Departamento Comercial

E-mail: susana@hotel-marquesdepombal.pt

• Single: € 99

• Double/ single use: € 105

Tastefully converted hotel in period building, near some of the best outdoor cafes, restaurants and shopping areas in town

> Public transport: Bus 727 (approx. 40 min. [direct] / € 0.75 o/w [pre-paid ticket])

A brand new hotel near

across the river Tagus

> Public transport: Not

distance 5 min.)

waterfront restaurants and

bars, and under the bridge

necessary (approx. walking

Overlooking the capital's major roundabout and the tree lined

> Public transport: bus 727 (approx. 45 min. [direct] / € 0.75 o/w [pre-paid ticket])



• Double: € 111

HUMAN SCALE

CONNECTIVITY

CRITICAL MASS

40 TELS

4 STARS

- Hotel Villa Rica (****)

Avenida 5 de Outubro 295 1600 - 035 Lisboa

Tel: +351 21 004 3000 / 21 780 1705

Fax: +351 21 004 3499 www.fibeira.pt

Contact person: Susana Quintanilha (Bookings Department / Departamento de

Reservas)

E-mail: vrl.reservas@fibeira.pt

• Single: € 112 • Double: € 125

- Hotel Holiday Inn Lisbon-Continental

Rua Laura Alves 9 1069 - 169 Lisboa Tel. +351 21 004 6300 Fax. +351 21 796 2130 www.grupo-continental.com Contact person: Clara Ferreira **Groups Coordinator** E-mail: clara@grupo-continental.com,

cristina@grupo-continental.com

• Single room - € 100

• Double room - € 110

- Hotel Holiday Inn Lisbon

Av. António José de Almeida 28-A 1000 - 044 Lisboa Tel. +351 21 004 6300 Fax. +351 21 796 2130 www.grupo-continental.com Contact person: Clara Ferreira **Groups Coordinator**

E-mail: clara@grupo-continental.com, cristina@grupo-continental.com

• Single room - € 100 • Double room - € 110

- Hotel Radisson SAS Lisbon

Radisson SAS Hotel Av Marechal Craveiro Lopes 390 1749 - 009 Lisboa Tel +351 21 004 6300 Fax. +351 21 796 2130 www radissonsas com Contact person: Clara Ferreira **Groups Coordinator** E-mail: clara@grupo-continental.com,

cristina@grupo-continental.com

• Single room - € 100

• Double room - € 110

A pleasant contemporary hotel in the new city, very near all major city transport networks > Public transport: bus 732 (approx. 5 min. [direct] / € 0.75 o/w [pre-paid ticket])

Located between Av. República/Av. Berna, the hotel is just 10 minutes away from Lisbon International Airport and at walking distance from Campo Pequeno subway station. Rossio, the historical city centre, is just 6 subway stations away from the hotel. > Public transport: bus 56 (approx. 30 min / € 1,20 o/w)

Completely renovated 4-star hotel, located close to the city centre, near the Republica Avenue and the Instituto Superior Tecnico (IST) . With a metro station closeby. The roof terrace is open from May until September and has a swimming pool. The mini-gym is opened all year long. > Public transport: bus 742 (approx. 45 min / € 1,20 o/w)

Within walking distance of the Campo Grande subway station, the hotel is also close to the city's main shopping area. Just 10 minutes from the city centre, and only 5 minutes from the international airport. The stylish interior is conservative and the lobby is decorated with slabs of grev and white marble.

> Public transport: Subway

+ tram 15E (approx. 45 min.

[change once] / € 1,95 o/w)





3 STARS

- Hotel IBIS Liberdade (***)

limited availlability

(NOTE: This is a fully non-smoking hotel)

Rua Barata Salgueiro 53 1250 - 043 Lisboa Tel: +351 21 330 0630 Fax: +351 21 330 0631 www.accorhotels.com

Contact person: Humberto Reis

E.mail: h3137@accor.com

• Single: € 73,50

• Double: € 79

A comfortable hotel set in a posh early XXth century residential district, very near Avenida da Liberdade and within easy reach of the downtown area

> Public transport: Bus 732 (approx. 40 min. [direct] / € 0.75 o/w [pre-paid ticket])

PROCESS #

IDENTITY

REGISTRATION INFORMATION

REGISTRATION INFORMATION

Registration fees (in euros)

	Until 1 March 2007	After 1 March 2007
IFHP member	395	445
Non member	445	495
Retired IFHP member	235	285
Developing country participant	185	235
Student*	185	235
Accompanying person	225	225
MILUnet partner (1st person)	185	235
MILUnet partner (additional persons)	395	445
MILUnet Innovation Board member	185	235

^{*} proof of full-time studentship required to qualify for student's fee

Registration fees

For participants and students the registration fee includes participation to the conference programme: the plenary sessions, the parallel sessions and excursion of your choice, coffee/tea during the breaks and lunches on Wednesday, Thursday and Friday. It also includes the city walk and welcome reception on Tuesday. Not included are the dinners and the guided city walks on Saturday for which separate vouchers can be ordered.

For accompanying persons the registration fee includes the city walk and welcome reception on Tuesday. It includes participation to the conference programme and excursions on Wednesday including coffee/tea during the breaks and lunch. It includes also the accompanying persons' programme on Thursday including lunch and coffee/tea during the breaks. On Friday the fee includes the lunch and accompanying persons are invited in the afternoon to come to the forum which is open to the public. Not included are the dinners and the guided city walks on Saturday for which separate vouchers can be ordered.

Payment of fees

Payment must be made in euros. Credit card payment can be accepted by fax or mail. If you wish to pay by credit card, you may send the registration form by fax or mail. If you register online (www.milu.net) credit card details can be sent by fax or mail using the online form. If you prefer to pay by bank transfer or cheque you may use the registration form or register online and an invoice will be mailed to you.

Confirmation of registration

You should receive your registration confirmation by e-mail within one week after receipt of your registration form. Please allow two to three weeks if you do not provide us with an e-mail address.

Cancellation

For cancellation conditions please consult the Registration Form.

Contact

Please send the completed registration form and any requests for information to:

Joke Bierhuys

IFHP conference coordinator Fax: +31 70 328 20 85

Wassenaarseweg 43, Tel.: +31 70 328 15 04

NL – 2596 CG DEN HAAG e-mail: congress@ifhp.org

The Netherlands www.ifhp.org



HUMAN SCALE

CONNECTIVITY

Lisboa Congress Centre

A place to think the world!

Lisbon, the capital of Portugal, is a modern, welcoming city with a mild climate. Nowadays, it provides all the infrastructures necessary for the success of the most demanding events — congresses, corporate meetings, exhibitions and seminars — at both the national and international levels.

Lisbon has faced the challenges of the new millennium by building and modernising its infrastructures, maintaining the quality of urban life, developing professional competences and promoting competitive advantages over other locations.

The strong appeal of the city of Lisbon as a major event location has been confirmed by the market: after EXPO 98, the number of events held in the city increased in 1999 and there were major events in the years that followed, the European Football Championship in 2004 being one striking example.

Lisbon advancing to the future!

More quality, more professionalism, more and better infrastructures for the meetings, conferences & events industry.







Lisboa Congress Centre A place to think the world!

Triplace to trillik trie war la.

The Lisbon Congress Centre is located near the River Tagus. It is an inviting location for anyone wishing to hold congresses, conferences, meetings or exhibitions. The venue is very versatile, with multipurpose halls that can be adapted for different uses.



With eight auditoriums, five halls and 26 meeting rooms covering a total of 15,000 square metres, the Congress Centre has the perfect facilities for your events. Three large entrance halls allow several different kinds of events to take place simultaneously with maximum comfort and efficiency.

The Congress Centre also has two parking lots with 1,100 spaces and a river-view restaurant for 400 people. The venue is equipped with up-to-date audiovisual and IT equipment and a Wi-Fi system.



PROCESS

IDENTITY

General Information

A- Lisboa Congress Centre

Praça das Indústrias, 1300 - 307 Lisboa Tel: +351 213 652 003 Fax: +351 213 639 450

B- Technical University of Lisbon

Av. Rovisco Pais 1049 - 001 Lisboa Tel: +351 218 417 000 Fax: +351 218 499 242

H1- Hotel Real Palácio (*****)

Rua Tomás Ribeiro 115 1050 - 228 Lisboa Tel. +351 21 319 95 00 Fax. +351 21 319 95 02 www.hoteisreal.com Contact person: Hugo Nabais Coordenador de Grupos | Groups Coordinator

E-mail: hnabais@hoteisreal.com

H2- Hotel Vila Galé Ópera (****)

Travessa do Conde da Ponte 1300 - 141 Lisboa Tel. +351 360 5460 Fax. +351 21 360 5450 www.vilagale.pt

Contact person: Graça Stoffel
Groups Director / Directora de grupos
E-mail: gstoffel@vilagale.pt

H3- Hotel Marquês de Pombal (****)

Avenida da Liberdade 243
1250 - 143 Lisboa
Tel. +351 21 3197934
Fax. +351 21 319 7994
www.hotel-marquesdepombal.pt
Contact person: Susana Alfaiate
Commercial Department /
Departamento Comercial
Email: susana@hotel_marquesdepomba

E-mail: susana@hotel-marquesdepombal.pt

H4- Hotel Villa Rica (****)

Avenida 5 de Outubro 295 1600 - 035 Lisboa Tel: +351 21 004 3000 / 21 780 1705

Term 1254 24 004 2400

Fax: +351 21 004 3499

www.fibeira.pt

Contact person: Susana Quintanilha (Bookings Department / Departamento de

Reservas)

E-mail: vrl.reservas@fibeira.pt

H5- Hotel Holiday Inn Lisbon-Continental

Rua Laura Alves 9 1069 - 169 Lisboa Tel. +351 21 004 6300 Fax. +351 21 796 2130 www.grupo-continental.com Contact person: Clara Ferreira

Groups Coordinator

E-mail: clara@grupo-continental.com, cristina@grupo-continental.com

H6- Hotel Holiday Inn Lisbon

Av. António José de Almeida 28-A 1000 - 044 Lisboa Tel. +351 21 004 6300 Fax. +351 21 796 2130 www.grupo-continental.com Contact person: Clara Ferreira Groups Coordinator

E-mail: clara@grupo-continental.com, cristina@grupo-continental.com

H7- Hotel Radisson SAS Lisbon

Radisson SAS Hotel
Av Marechal Craveiro Lopes 390
1749 - 009 Lisboa
Tel. +351 21 004 6300
Fax. +351 21 796 2130
www.radissonsas.com
Contact person: Clara Ferreira

H8- Hotel IBIS Liberdade (***)

limited availlability

(NOTE: This is a fully non- smoking hotel)

Rua Barata Salgueiro 53 1250 - 043 Lisboa Tel: +351 21 330 0630 Fax: +351 21 330 0631 www.accorhotels.com

Contact person: Humberto Reis E.mail: h3137@accor.com

Conference Publications

www.milu.net

Visa Application

Please check www.theschengenoffice.com/portugal_embassy.html

Climate

Maritime temperate

Population

Portugal has a population of about 10 million. The population density is at its greatest in Lisbon, the capital and its suburbs, where about 1.9 million people live.

The second largest city in Portugal is Oporto in the north.

Generally speaking, there are more people living in the country's coastal regions than in the inland areas.

Currency

Euro

Time zone

GMT +0

Electricity Supply

The electric current in Portugal is 230/400 volts at a frequency of 50 hertz and sockets comply with European standards.

You will need a 230 volt transformer and an adaptor to use American-style flat-prong plugs.

Further information

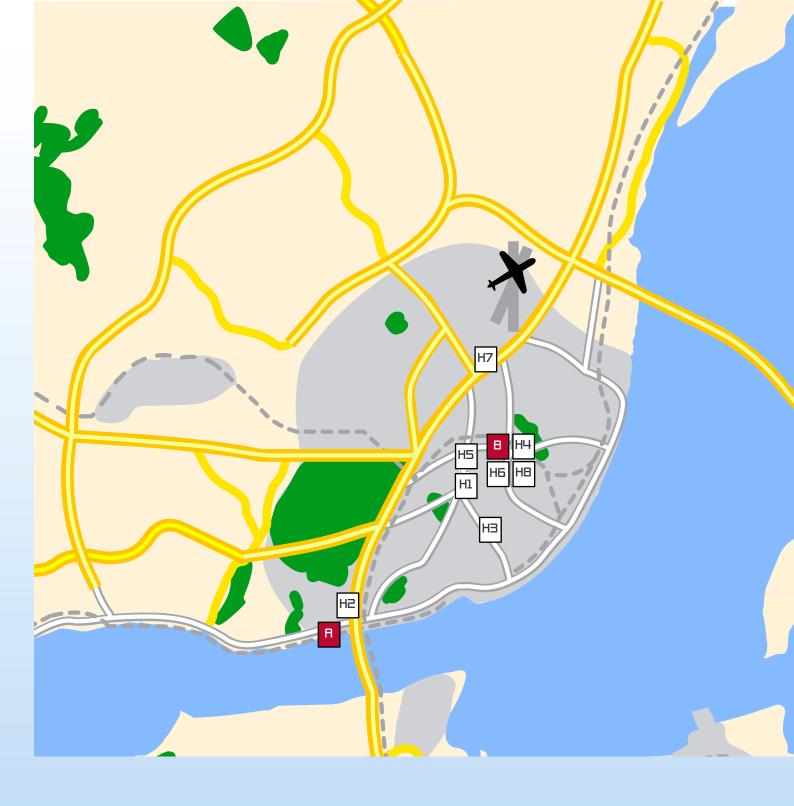
www.visitportugal.com

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HUMAN SCALE

CONNECTIVITY



PROCESS

IDENTITY

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